### SPECIAL AREAS TRUST ACCOUNT

### **FINANCIAL STATEMENTS**

### **DECEMBER 31, 2010**

Letter from Management

Statements of Financial Position

Statements of Operations

Statements of Changes of Net Financial Assets

Statements of Cash Flows

Notes to the Financial Statements

Schedule of Investments

Schedule of Salaries and Benefits

Supplementary Net Financial Asset Information Schedule

Supplementary Unrestricted Accumulated Surplus Information Schedule



#### Independent Auditor's Report

To the Minister of Municipal Affairs

#### Report on the Financial Statements

I have audited the accompanying financial statements of the Special Areas Trust Account, which comprise the statement of financial position as at December 31, 2010, and the statements of operations, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audits in accordance with Canadian generally accepted auditing standards. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

#### **Opinion**

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Special Areas Trust Account as at December 31, 2010, and the results of its operations and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

[Original signed by Merwan N. Saher, CA]

Auditor General

April 5, 2011

Edmonton, Alberta

### SPECIAL AREAS TRUST ACCOUNT STATEMENTS OF FINANCIAL POSITION AS AT DECEMBER 31, 2010

		2010	_	2009	
Financial Assets					
Current:					
Cash (Note 3)	\$	26,110,677	\$	29,019,032	
Accounts receivable (Note 4)		4,910,620		4,461,465	
Notes receivable (Note 5)		1,827,191		1,359,323	
Due from Province of Alberta (Note 6)		2,087,298		1,054,464	
Taxes receivable (Note 7)		1,279,187		569,480	
		36,214,973	_	36,463,764	
Non-current:					
Notes receivable (Note 5)		17,201,484		14,424,862	
Investments (Schedule 1)		25,658,520		26,627,403	
Total Financial Assets		79,074,977		77,516,029	
Liabilities					
Current:					
Accounts payable and accruals		2,086,934		2,270,097	
Deferred revenues		365,653		536,181	
Deferred provincial grant revenue (Note 8)		341,251		1,454,941	
Due to Province of Alberta (Note 6)		381,998		845,641	
Current portion of long term debt (Note 9)		1,925,369		1,732,020	
		5,101,205	-	6,838,880	
Non-current:		-,		2,222,233	
Long term debt (Note 9)		17,227,706		15,393,775	
Provision for gravel pit reclamation (Note 10)		1,900,000		1,740,000	
Total Liabilities		24,228,911		23,972,655	
Net Financial Assets (Schedule 3)		54,846,066		53,543,374	
Non-financial Assets					
Capital assets (Schedule 4)		158,750,405		148,423,833	
Inventories (Schedule 4)	_	5,369,864	_	5,155,042	
Non-financial Assets (Note 11)		164,120,269	_	153,578,875	
Accumulated Surplus (Note 12)	\$	218,966,335	\$	207,122,249	

The accompanying notes and schedules are part of these financial statements.

### SPECIAL AREAS TRUST ACCOUNT STATEMENTS OF OPERATIONS FOR THE YEAR ENDED DECEMBER 31, 2010

		2010	)		2009
		BUDGET	ACTUAL	-	ACTUAL
Revenue		(Note 13)			
Taxation					
Power and pipeline	\$	31,985,000 \$	29,937,368	\$	31,015,478
Real property		8,477,200	8,734,009		8,219,121
Grazing and cultivation		742,700	686,403		720,449
Penalties and costs on taxes		75,000	262,786		109,366
		41,279,900	39,620,566	_	40,064,414
Less amounts expended by transfers:				•	
Alberta School Foundation Fund		13,642,000	13,284,609		13,642,219
Seniors Foundation requisitions		3,393,000	3,287,141		3,354,667
		17,035,000	16,571,750		16,996,886
Net taxes for municipal purposes		24,244,900	23,048,816		23,067,528
Provincial grants (Note 14)		9,381,080	9,572,594		8,032,259
Leases (Note 15)		7,061,095	8,960,785		7,135,104
Interest		2,061,000	2,073,653		2,102,549
Federal grants		1,742,434	1,244,354		667,009
Tax recovery land sales		1,100,000	686,781		798,551
Other	_	2,026,700	1,449,218		2,027,172
Total revenue	\$	47,617,209 \$	47,036,201	\$	43,830,172
Expense					
Transportation services		23,292,759	15,393,576		15,693,981
Administrative services		4,639,280	4,920,644		4,058,219
Recreational and cultural services		2,486,151	4,108,802		2,325,254
Water and sanitation services		2,906,354	2,207,056		2,171,060
Agriculture and community development		2,241,069	2,065,970		2,040,856
Protective services		679,410	1,184,065		582,583
Industrial tax transfers		225,000	229,742		240,071
Loss on sale of capital assets			119,849		109,802
Amortization		-	4,962,411		4,635,409
Total expense (Note 16)	_	36,470,023	35,192,115		31,857,235
Surplus for the year Accumulated surplus at beginning	\$	11,147,186 \$	11,844,086	\$	11,972,937
of year	_	207,122,249	207,122,249		195,149,312
Accumulated surplus at end of year	\$ _	218,269,435 \$	218,966,335	\$ .	207,122,249

The accompanying notes and schedules are part of these financial statements.

### SPECIAL AREAS TRUST ACCOUNT STATEMENTS OF CHANGES IN NET FINANCIAL ASSETS AS AT DECEMBER 31, 2010

	2010		2009
	BUDGET	ACTUAL	ACTUAL
	(Note 13)		
Increase in surplus during the year	11,147,186	11,844,086	11,972,937
Acquisition of tangible capital assets	(11,759,523)	(15,512,715)	(14,184,251)
Loss on sale of tangible capital assets	-	119,849	109,802
Net transfers to capital	(280,000)	-	-
Proceeds on disposal of tangible			
capital assets	127,000	103,883	199,449
Amortization of tangible capital assets	-	4,962,411	4,635,409
Change in inventory	-	(214,822)	280,761
	(765,337)	1,302,692	3,014,107
Net financial assets, beginning of year	53,543,374	53,543,374	50,529,267
Net financial assets, end of year	52,778,037	54,846,066	53,543,374

The accompanying notes and schedules are part of these financial statements.

### SPECIAL AREAS TRUST ACCOUNT STATEMENTS OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2010

		2010	2009
Operating activities:		·	
Surplus for the year	\$	11,844,086 \$	11 072 027
Amortization of investment premiums, less discounts	Ψ	141,057	11,972,937
Gain on sale of investments		(106,929)	122,088 (218,591)
Amortization of capital assets		4,962,411	4,635,409
Amortization relating to self-constructed assets		(1,012,019)	
Loss on sale of capital assets		119,849	(974,619)
Increase in provision for gravel pit reclamation		160,000	109,802
m provision for graver pit regulation	_	16,108,455	100,000
Changes in non-cash operating items:	_	10,100,433	15,747,026
Accounts receivable		(440 155)	2 220 200
Notes receivable		(449,155)	2,239,209
Due from Province of Alberta		(467,868)	(1,319,323)
Taxes receivable, net		(1,032,834)	(29,169)
•		(709,707)	(288,274)
Accounts payable and accruals  Deferred revenues		(183,163)	(2,624,672)
		(170,528)	53,585
Deferred provincial grant revenue		(1,113,690)	737,187
Due to Province of Alberta		(463,643)	(3,920,920)
Inventories		(214,822)	280,761
Code and 11 11	_	(4,805,410)	(4,871,616)
Cash provided by operating activities		11,303,045	10,875,410
Capital activities:			
Sale of capital assets		103,883	199,449
Purchase of capital assets		(14,500,696)	(13,209,632)
Cash applied to capital activities		(14,396,813)	(13,010,183)
Investing activities:			
Net change in notes receivable		(2,776,622)	(14,164,862)
Proceeds from redemption of investments		4,484,510	7,038,329
Purchase of investments		(3,549,755)	(8,160,565)
Cash applied to investing activities		(1,841,867)	(15,287,098)
Financing activities:			
Long term debt issued		5,000,000	9,804,270
Long term debt repaid		(2,972,720)	(840,904)
Cash provided by financing activities	_	2,027,280	8,963,366
Decrease in cash		(2,908,355)	(8,458,505)
Cash at the beginning of year		29,019,032	37,477,537
Cash at end of year	\$	26,110,677 \$	29,019,032
The accompanying notes and schedules are part of these finance			,017,002

### Note 1 Authority and Purpose

The Special Areas Trust Account operates under the authority of the *Special Areas Act*, Revised Statutes of Alberta 2000, chapter S-16. The Special Areas Trust Account is held by the Special Areas Board, an agent of the Crown in right of Alberta, and as such, has a tax exempt status.

The Special Areas Board ("the Board") is appointed by the Lieutenant Governor in Council. The Board provides municipal services and long-term land resource management.

### Note 2 Significant Accounting Policies

#### (a) General

These financial statements are the representations of management, and have been prepared in accordance with Canadian public sector accounting standards and include the following significant accounting policies:

#### (b) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the legal obligation to pay.

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used for certain programs, in the completion of specific work, or for the purchase of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred, services performed or the tangible capital assets are acquired.

### Note 2 (c) Land

(cont'd)

Tax recovery land, including any mineral surface leases attached thereto, was acquired for insignificant amounts and is not recorded in the Statements of Financial Position. Approximately 1.056 million acres of tax recovery land remains unsold as at December 31, 2010 (2009 - 1.060 million acres).

Crown land transferred to the Province of Alberta from the Government of Canada for no monetary consideration, located within the Special Areas and administered by the Special Areas Board, is not valued for financial statement purposes. This consists of approximately 1.584 million acres (2009 - 1.584 million acres).

Road infrastructure land right of ways, located within the Special Areas and administered by the Special Areas Board, were transferred to the Province of Alberta from the Government of Canada for no monetary consideration. The Board has also acquired additional right of way for road widening purposes for insignificant amounts. As at December 31, 2010, the road infrastructure right of ways consist of approximately 0.012 million acres of land and are not recorded in the Statements of Financial Position.

### (d) Use of Estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported revenue and expenditures during the reporting period. Significant areas requiring the use of management estimates relate to the determination of employee benefit plans, allowance for doubtful accounts receivable, provision for contingencies, gravel inventory, gravel pit reclamation, and both current and prior years tangible capital asset historical costs and related amortization. A significant component of these tangible capital asset costs are self constructed and their cost is measured by the use of equipment rates which are approximations of actual costs incurred. Actual results could differ from management's best estimates as additional information becomes available.

### Note 2 (e) Financial Instruments

(cont'd) The carrying value of cash, current accounts receivable, current notes receivable, taxes receivable, amounts due to / from Province of Alberta, current debt, accounts payable and accruals approximate fair value due to the short-term nature of these items.

All non-current receivables and long-term debt are a result of binding contractual agreements. The carrying value of these non-current accounts approximate their fair value.

The fair value of investments are disclosed on Schedule 1.

#### (f) Over/under levy

Over-levies and under-levies arise from the difference between the actual property tax levy made to cover each requisition and the actual amount requisitioned. Requisition tax rates in the subsequent year are adjusted for any over-levies or under-levies of the prior year.

#### (g) Investments

Investments are valued at cost adjusted for the applicable amortization of discount or premium using the straight-line method over the period to maturity.

#### (h) Pensions

The Board participates in two multi-employer defined benefit pension plans, the Management Employees Pension Plan and the Public Service Pension Plan. The Board accounts for its participation in these plans on a defined contribution basis. Pension costs included in these statements comprise of the cost of employer contributions for current service of employees during the year.

#### (i) Non-financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of goods and services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

#### Inventories

The cost of consumable supplies is included as an expenditure when incurred. For information purposes, inventories of consumable supplies are shown on the balance sheet as non-financial assets at net book value.

Inventories are valued at the lower of cost or net replacement value. Costs for all inventories are determined by using the first-in-first-out method with the exception of parts which are valued by using the average costing method.

#### Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

#### Tangible Capital Assets

Tangible capital assets consist of engineering structures, roads, buildings, vehicles, equipment, land, water/wastewater utilities and dams.

For the purposes of the Board, tangible capital assets having an original cost greater than \$2,500 (\$10,000 for engineered structures and third party software development) and a useful life greater than one year are shown on the statement of financial position as non-financial assets at net book value. Purchased land and other off the shelf electronic data processing equipment are all capitalized.

The Special Areas Board in its provision of transportation services, undertakes using its own forces, a significant amount of construction activity consisting of road building and road resurfacing. These activities are considered to be capital in nature as they result in the construction of tangible capital assets. Thus the expenditures made for direct manpower, materials and indirect equipment costs relating to these activities are removed from operational expenditures to reflect the capital component of the assets being self-constructed. An hourly equipment rate is used to estimate the actual indirect equipment cost, including amortization, and is the basis for allocating these costs to the road construction projects. Annually, the total estimated equipment costs included in the road construction projects is compared to actual equipment costs incurred.

#### Note 2 (i) Non-financial Assets

(cont'd) Tangible capital assets are recorded at cost, net of asset disposals, write-downs and amortization.

The cost of tangible capital assets shown on the statement of financial position is amortized to estimated salvage value in a manner that reflects the consumption of their future economic benefits at the following rates (rates and values expressed as a percentage of original cost):

	<u>4</u>	<u>Annual Amortizati</u>	<u>on</u>	Estimated
			Year 3 and	Salvage
_	Year 1	Year 2	Thereafter	Value
	%	%	%	%
Mobile equipment	5.00	5.00	5.00	5.00
Buildings	2.50	2.50	2.50	2.50
Engineered structures	2.50	2.50	2.50	2.50
Automotive equipment	20.00	15.00	10.00	10.00
Machinery and equip.	6.67	6.67	6.67	6.67
Electronic data processir	ng			
- Hardware	40.00	30.00	20.00	-
- Software	25.00	25.00	25.00	-
Road infrastructure	0.25 to 10.00	0.25 to 10.00	0.25 to 10.00	30.00 to 90.00
Water/wastewater lines	2.50	2.50	2.50	0.00
Dams	2.50	2.50	2.50	0.00

The portion of the cost of purchased land attributed to the value of gravel situated on the land, is amortized at the rate at which the gravel is excavated.

#### Note 3 Cash

Cash includes funds held in the Consolidated Cash Investment Trust Fund which is managed with the objective of providing competitive interest income to depositors while maintaining appropriate security and liquidity of depositors' capital. The portfolio is composed of high quality short-term and mid-term fixed income securities with a maximum term-to-maturity of three years. As at December 31, 2010, securities held by the Fund had a time-weighted return of 0.95% per annum (2009 - 1.25% per annum).

#### Note 4 Accounts Receivable

Accounts receivable, net of applicable allowances for doubtful accounts of \$59,007 (2009 - \$62,474), are comprised of the following:

	2010	2009
From sale of tax recovery land & related mineral surface leases Accrued interest	\$ 2,440,559 50,275 2,490,834	\$ 2,839,499 57,881 2,897,380
·	_,,	2,077,500
Federal grant receivable	1,118,945	-
Prepaids	130,730	71,922
Accrued interest on investments	94,713	105,826
Leases	119,937	95,814
Oil well drilling	111,031	14,196
High speed wireless	447,876	472,876
Local improvement recoveries	158,945	175,527
Equipment rentals	29,397	333,123
Miscellaneous	208,212	294,801
	\$ 4,910,620	\$ 4,461,465

Payment for tax recovery land sold and for the sales of related mineral surface leases may be made in instalments over a period not exceeding ten years. An interest rate of 8% per annum is applied to tax recovery land sale II and 6% per annum to tax recovery land sale III that commenced in 2004. Title to tax recovery land sold (and related leases sold) is transferred from the Minister of Municipal Affairs to the purchaser after all payments have been received. If a purchaser defaults in payment, the agreement(s) for sale may be declared null and void and all monies received may be retained as liquidated damages.

The high speed wireless receivable is a result of the Board entering into a memorandum of agreement with an internet service provider to facilitate the delivery of high-speed internet to residents of the Special Areas. Certain equipment was offered for sale by the Board to the internet service provider at the Board's cost. Repayment terms will be based on network usage and a promissory note that will be signed upon completion of the joint project.

### Note 5 Notes Receivable

Notes receivable are comprised of the following:

	2010	2009
Current:		-
Acadia Foundation	1,796,031	1,342,280
Acadia Foundation - accrued interest	31,160	-
Other		17,043
	\$ 1,827,191	\$ 1,359,323
Non-current:		
Acadia Foundation	\$ 17,137,437	\$ 14,273,605
Other	64,047	151,257
	\$ 17,201,484	\$ 14,424,862

The Acadia Foundation loan is a result of the Board entering into a memorandum of understanding with the other municipal members of the Acadia Foundation to borrow on behalf of the Acadia Foundation from the Alberta Capital Finance Authority. These funds are then advanced to the Acadia Foundation for the construction and renovation of the seniors lodges in Oyen, Consort and Hanna. These funds are then lent to the Acadia Foundation and repayment is based on the issuance of unsecured interest bearing promissory notes of either 10 or 25 year terms with respective interest rates ranging from 3.34% to 5.00% (2009 - 3.34% to 5.00%). Semi-annual payments totalling \$1,559,623 (2009 - \$687,754) were made in June and December. Interest revenue recognized as a result of this loan in 2010 was \$679,401 (2009 - \$283,991).

Principal repayments on long-term receivable in each of the next five years are estimated as follows:

2011	\$ 1,796,031
2012	1,863,702
2013	1,933,949
2014	2,006,882
2015	2,082,597
_	\$ 9,683,161

Note 6 Due from (to) Province of Alberta

The net amount due from (to) the Province of Alberta is comprised of the following:

		2010	2009
	Due from Province of Alberta:	Ф. 1.110.04 <i>г</i>	
	Infrastructure - Building Canada Fund Transportation	\$ 1,118,945	\$ -
	Agriculture and Rural Development	640,259	807,279
	Environment	271,600	226,600
	Other	45,434	11,185
	outer	11,060	9,400
	Due to Province of Alberta:	2,087,298	1,054,464
	Environment	(212 124)	(207, (02)
	Transportation	(213,124)	(207,603)
	Other	(168,874)	(511,736)
	·	(381,998)	(126,302)
		(301,778)	(845,641)
	Due from Province of Alberta	\$ 1,705,300	\$ 208,823
Note 7	Taxes Receivable		
		2010	2009
	Taxes receivable	\$ 1,550,396	\$ 635,482
	Less allowance for doubtful accounts:	(674,622)	(66,002)
		875,774	569,480
	Under levy	403,413	200,100
	Taxes receivable	\$ 1,279,187	\$ 569,480
Note 8	Deferred Provincial Grant Revenue		
		. 2010	2000
		2010	2009
	Municipal Affairs	\$ 187,884	\$ 1,299,396
	Transportation	140,795	123,395
	Agriculture and Rural Development	12,572	11,770
	Children and Youth Services	~ ~	20,380
		\$ 341,251	\$ 1,454,941
		± 0.13,001	Ψ 1,734,741

### Note 9 Long Term Debt

	2010	2009
Alberta Capital Finance Authority loan, repayable in semi-annual instalments of \$263,223, including fixed interest at 4.39%, due June 2018	\$ 3,333,909	\$ 3,701,983
Alberta Capital Finance Authority loan, repayable in semi-annual instalments of \$251,377, including fixed interest		
at 4.01%, due December 2018	3,411,506	3,766,669
Alberta Capital Finance Authority loan, repayable in semi-annual instalments of \$493,631, including fixed interest at 3.34%, due December 2019	7,618,470	8,333,000
Alberta Capital Finance Authority loan, repayable in semi-annual instalments of \$298,660, including fixed interest at 3.51%, due June 2020	4,789,190	_
Alberta Treasury Branches (ATB) loan, repay semi-annual instalments of \$147,127, plus movariable interest at ATB prime (December 31,	able in	
2010 - 2.25%), fully repaid during the year		1,324,143
	19,153,075	17,125,795
Less: current portion	1,925,369	1,732,020
	\$ 17,227,706	\$ 15,393,775

### Note 9 Long Term Debt

(cont'd) Principal repayments on long-term debt in each of the next five years are estimated as follows:

2011	\$ 1,925,369
2012	1,997,637
2013	2,072,650
2014	2,150,516
2015	2,231,343

\$ 10,377,515

#### Note 10 Provision for Gravel Pit Reclamation

The provision for gravel pit reclamation costs are estimates of future costs of restoring gravel pits to the standards required by the Environmental Protection and Enhancement Act.

The estimated liability is based on the total cubic meters of exposed gravel pits multiplied by the price per cubic meter to reclaim the sites.

In 2010 it was estimated that 757,410 cubic meters (2009 - 696,338 cubic meters) of gravel pits were exposed at an approximate cost for reclamation of \$2.50 per cubic meter (\$2009 - \$2.50 per cubic meter), for a total liability of \$1,900,000 (2009 - \$1,740,000).

There is uncertainty with respect to the measurement of the estimates. Measurement uncertainty exists when there is a significant variance between the amount recognized in the financial statements and another reasonably possible amount.

Reclamation is ongoing and the uncertainty inherent in the provision will thus be partially resolved each year.

Note 11 Non-financial Assets

			2010				2009
		A	ccumulated		Net		Net
	Cost	A	mortization	В	ook Value	F	Book Value
Tangible Capital Assets:							
Mobile equipment	\$ 19,932,392	\$	6,136,868	\$	13,795,524	\$	12,861,477
Buildings	9,059,226		3,715,506		5,343,720		5,277,948
Engineered structures	7,254,143		675,502		6,578,641		2,979,050
Automotive equipment	12,437,884		7,952,539		4,485,345		4,584,763
Machinery and equipment	4,106,075		2,062,901		2,043,174		1,891,755
Land	1,036,729		126,605		910,124		947,166
Electronic data processing							
- Software	1,548,097		1,388,244		159,853		207,790
- Hardware	1,299,721		1,166,253		133,468		124,118
Road infrastructure	155,807,226		30,573,149	13	25,234,077	1	19,481,211
Water/wastewater lines	54,027		53,299		728		750
Dams	367,494		301,743	_	65,751		67,805
Tangible Capital Assets	\$ 212,903,014	\$	54,152,609	\$1:	58,750,405	\$1	48,423,833
•	 						
		All	lowance for		Net		Net
	Cost	ob	solescence	В	ook Value	В	ook Value
Inventory:							
Parts	\$ 1,029,587	\$	10,296	\$	1,019,291	\$	1,027,790
Gravel	4,059,045		-		4,059,045		3,812,596
Culverts	115,653		-		115,653		112,627
Fuel	105,899		-		105,899		115,799
Fencing	21,587		_		21,587		62,270
Chemicals and other	48,389		_		48,389		23,960
Inventory	\$ 5,380,160	\$	10,296		5,369,864		5,155,042
-							
Total non-financial assets				\$16	64,120,269	\$1	53,578,875

### Note 12 Accumulated Surplus

Accumulated Surplus consists of unrestricted amounts and internally restricted as follows:

	2010	2009
Unrestricted Accumulated Surpluses		
Equity in tangible capital assets	\$158,750,405	\$ 148,423,833
Equity in inventory	5,369,864	5,155,042
Unrestricted operational surplus	10,085,366	9,410,558
Internally Restricted Accumulated Surplus		,
Tax Recovery Land Sales	44,760,700	44,132,816
Total Accumulated Surplus (Schedule 4)	\$218,966,335	\$207,122,249

The internally restricted accumulated surplus are funds that are available to meet cash flow needs but may not be used for expenditures without authorization by the Minister of Municipal Affairs.

### Note 13 Budget

The 2010 municipal budget was adopted by the Board and approved by the Minister of Municipal Affairs and Housing in December 2009. The budget was prepared on the previous basis of accounting and as such does not reflect the impact of adopting Tangible Capital Assets (TCA). A reconciliation to that basis is as follows:

	201	2010		
	Budgeted	Actual	Actual	
Surplus during the year	11,147,186	11,844,086	11,972,937	
Acquisition of tangible capital assets	(11,759,523)	(15,512,715)	(14, 184, 251)	
Net transfers to capital	(280,000)	(1,324,143)	(147,127)	
Loss on sale of tangible capital assets	-	119,849	109,802	
Proceeds on disposal of tangible				
capital assets	127,000	103,883	199,449	
Amortization of tangible capital assets		4,962,411	4,635,409	
	(765,337)	193,371	2,586,219	
Tax Recovery Land Sales -				
transferred from operations	(1,000,000)	(627,884)	(712,427)	
(Deficit) Surplus	(1,765,337)	(434,513)	1,873,792	

### Note 14 Provincial Grants

		2010	2009
	Municipal Affairs	\$ 6,261,811	\$ 1,865,402
	Transportation	1,470,198	5,232,691
	Finance	1,118,946	•
	Agriculture and Rural Development	447,612	431,684
	Children and Youth Services	157,954	167,560
	Infrastructure	95,442	132,981
	Tourism, Parks and Recreation	16,000	16,000
	Employment and Immigration	4,631	7,840
	Environment	-	178,101
		\$ 9,572,594	\$ 8,032,259
Note 15	Lease Revenue		
		2010	2009
	Mineral surface leases	\$ 3,420,645	\$ 3,395,886
	Equipment rentals	3,170,117	1,750,779
	Grazing leases	1,060,252	798,213
	Community pastures	480,126	468,511
	Cultivation leases	294,823	308,272
	Other	534,822	413,443
		\$ 8,960,785	\$ 7,135,104

Note 16 Total Expenditure

Total expenditure for the year is analyzed by object of expenditure as follows:

•	2010	2009
Manpower (Schedule 2)	\$ 12,789,258	\$ 12,799,513
Materials, goods, and utilities	12,915,549	10,009,790
Contract and general services	6,506,392	9,749,018
Amortization	4,962,411	4,635,409
Grants	3,905,380	1,994,198
Goods and services from Alberta Governmen	t	, ,
departments		
Alberta Finance		
Risk Management	170,738	150,757
Investment fees	14,324	14,527
Alberta Municipal Affairs		,
Linear assessment	96,111	94,079
Government Services	24,904	74,431
Interest on long-term debt	701,855	354,349
Industrial tax transfers	229,742	240,071
Loss on sale of capital assets	119,849	109,802
Provision for doubtful accounts	605,153	62,402
Less:		,
Internal road projects capitalized in the year	(7,849,551)	(8,431,111)
	\$ 35,192,115	\$ 31,857,235

#### Note 17 Debt Limits

Section 276(2) of the Municipal Government Act requires that debt and debt limits as defined by Alberta Regulation 255/00 for the Board be disclosed as follows:

	2010	2009
Total debt limit	\$ 60,284,854	\$ 63,804,156
Total debt Amount of debt limit unused	19,153,075 \$ 41,131,779	17,125,795 \$ 46,678,361
Debt servicing limit	\$ 10,047,476	\$ 10,634,026
Debt servicing	2,613,783	2,338,302
Amount of debt servicing limit unused	\$ 7,433,693	\$ 8,295,724

The debt limit is calculated at 1.5 times revenue of the Board (as defined in Alberta Regulation 255/00) and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limitation requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities that could be at financial risk if further debt is acquired. The calculation taken alone does not represent the financial stability of the Board. Rather, the financial statements must be interpreted as a whole.

#### Note 18 Related Party Transactions

Expenditures for goods and services are conducted in the normal course of operations with the Province of Alberta and are billed to the Board as disclosed in Note 16.

Grants provided by the Province of Alberta are disclosed in Note 14 and the amounts outstanding at the end of the year are disclosed in Note 6.

During the year the Board advanced \$4,877,206 (2009 - \$8,155,574) to Acadia Foundation, a significantly influenced related party. For further details see Note 5.

#### Note 19 Pension Plan

The Board participates with other employers in the Public Service Pension Plan ("PSPP") and the Management Employees Pension Plan ("MEPP"). These plans provide pensions for the Board's employees based on years of service and earnings.

Total current contributions by the Board in 2010 to the PSPP were \$509,067 (2009 - \$370,998) and to the MEPP were \$155,079 (2009 - \$171,648).

At December 31, 2009, the PSPP reported a deficit of \$1,729,196,000 (2008 deficit - \$1,187,538,000) and the MEPP reported a deficiency of \$483,199,000 (2008 - \$568,574,000).

### Note 20 Contractual Obligations

The Board has entered into seventeen long-term operating leases for equipment. The future lease payments are as follows:

2011 2012	\$ 1,073,443 477,825
	\$ 1,551,268

The Board had entered into a long-term gravel crushing contract in which the Board has committed to crushing 1,500,000 Tonnes from 2008 to 2013. Depending on conditions, an average of 300,000 Tonnes will be crushed annually.

### Note 21 Administration Expenses

Accommodation costs for the offices at Hanna, amounting to approximately \$70,000 annually, have not been included in the expenditures of the Board. The building is owned and operated by Alberta Infrastructure and all costs are recorded as expenditure of that Ministry.

### Note 22 Comparative Figures

Certain 2009 figures have been reclassified to conform to 2010 presentation.

### Note 23 Approval of Financial Statements

These financial statements have been approved by the Board.

# SCHEDULE OF INVESTMENTS AS AT DECEMBER 31, 2010

1				2010			2009
	Stated	Effective					
	Interest	Interest		Par			
'	Rate	Rate	Maturity Date	Value	Fair Value	Book Value	Book Value
Bonds:							
Bank of Montreal	7.000%	4.320%	January 28, 2010	· ·	- ↔	€	\$ 180.328
Bank of Montreal	4.870%	3.900%	April 22, 2020	700,000	744,611	728,425	
Bank of Nova Scotia	3.030%	3.030%	June 4, 2012	500,000	507,220	499,993	499.988
Canada Housing Trust	3.950%	4.830%	December 15, 2011	ı	ı.	f	1.083,177
Canada Housing Trust	4.000%	4.290%	June 15, 2012	3,560,000	3,679,687	3,546,719	3,537,608
Canada Housing Trust	3.600%	2.880%	June 15, 2013	5,260,000	5,466,034	5,352,404	5,390,004
Canada Housing Trust	2.700%	2.650%	December 15, 2013	3,300,000	3,355,275	3,304,663	3,306,238
Canada Housing Trust	2.950%	3.080%	March 15, 2015	1,100,000	1,120,526	1,094,349	
Canadian Imperial Bank of Commerce	4.550%	4.710%	March 28, 2016	1			906,969
Canadian Imperial Bank of Commerce	4.110%	4.070%	April 30, 2020	700,000	722,827	700,000	
Financement Quebec	3.250%	3.050%	June 1, 2014	500,000	514,025	503,180	504.110
Government of Canada	5.500%	4.090%	June 1, 2010	1		1	522,811
Government of Canada	6.000%	5.920%	June 1, 2011	95,000	96,864	95,023	95.079
Government of Canada	3.750%	4.010%	September 1, 2011	800,000	812,944	798,742	1.792,934
Government of Canada	5.250%	4.030%	June 1, 2012	3,490,000	3,670,468	3,544,021	3,582,087
Government of Canada	2.500%	1.930%	June 1, 2015	1,000,000	1,008,480	1,023,841	
New Brunswick Provincial	3.350%	3.060%	June 1, 2013	500,000	515,515	503,256	504,602
Province of Ontario	6.100%	4.070%	November 19, 2010	1	ı		508,111
Province of Ontario	6.100%	4.490%	December 2, 2011	700,000	729,057	709,115	719,016
Province of Quebec	5.250%	3.650%	October 1, 2013	800,000	866,072	832,145	843,819
Province of Quebec	5.500%	2.740%	December 1, 2014	1,550,000	1,720,686	1,706,188	1,746,026
Royal Bank of Canada	3.700%	4.190%	June 24, 2015	•	1		395,907
TD Bank	5.690%	5.020%	June 3, 2018	700,000	750,183	716,306	718,502
				25,255,000	26,280,474	25,658,370	26,627,253
Alberta Capital Finance Authority			(15 Shares)	150	150	150	150
Note:				\$ 25,255,150	\$ 26,280,624	\$ 25,658,520	\$ 26,627,403

The Board, as part of its operations, carries these financial instruments. It is management's opinion that the Board is not exposed to significant currency or credit risks arising from these financial instruments.

## FOR THE YEAR ENDED DECEMBER 31, 2010 SCHEDULE OF SALARIES AND BENEFITS SPECIAL AREAS TRUST ACCOUNT

2009		Total	8	15 305	145 442	121.184	140,546	134 324	497,602	6 521 042	4.944 688	53.761	22,732	5,044	\$ 12,799,513
	Number of	Individuals		5	l <del></del>			<u></u>	4	0.68	)		13	ì	
		Total	166,744	16,027	142,792	121,600	136,909	123,863	485,698	6.739,168	4,805,309	48,966	23,676	(21,494)	1,633,742 \$ 12,789,258
	Other Non-cash	Benefits (d)	9,673 \$	1,479	28,237	7,517	27,255	25,075	98,124	1,068,772	365,048	2,016	546		1,633,742 \$
2010	Other Cash Ot	Benefits (c)	5,817 \$	i	•	4,429	ı	i	f	ı	1	t	1	I	10,246 \$
	J	Salary (b) B	151,254 \$	14,548	114,555	109,654	109,654	98,788	387,574	5,670,396	4,440,261	46,950	23,130	(21,494)	11,145,270 \$
	Number of	Individuals (a)	1 \$	7	1		<b></b>		4	91.0			15		↔
•			Chairman of the Special Areas Board	Special Areas Board members	Director of Finance and Administration	Director of Municipal Services	Director of Properties Administration	Roads & Equipment Superintendent	Managers (e)	Other full time staff (f)	Part time and casual wage staff	Other Boards and committees	Advisory Councillors	(Decrease) Increase in vacation accrual	

Number of individuals consists of full time equivalents, except for Special Areas Board members and Advisory Councillors.

Salary includes regular base pay.

Other cash benefits includes bonuses, lump sum payments, honoraria and vacation payouts. (c) (c) (d)

including Workers' Compensation Board, Canada Pension Plan, Employment Insurance, camp allowances, pension, health care, dental Employer's share of all employee benefits and contributions or payments made on behalf of employees, managers and board members coverage, out of country medical benefits, membership fees, group life insurance, accidental death and dismemberment insurance and long-term disability plan.

Average salary is \$97,510 and average benefits (column c & d) are \$25,130 totaling \$122,640 (2009 - \$124,401). (e) (E)

Average salary is \$62,312 and average benefits are \$11,745 totaling \$74,057 (2009 - \$73,270)

### SPECIAL AREAS TRUST ACCOUNT SUPPLEMENTARY NET FINANCIAL ASSET INFORMATION SCHEDULE AS AT DECEMBER 31, 2010

			Schedule 3
		2010	2009
Change in Financial Assets			
Current:			
Cash	\$	(2,908,355) \$	(8,458,505)
Accounts receivable		449,155	(427,085)
Notes receivable		467,868	-
Due from Province of Alberta		1,032,834	208,823
Taxes receivable		709,707	288,274
		(248,791)	(8,388,493)
Non-current:			
Notes receivable		2,776,622	13,672,061
Investments		(968,883)	1,218,739
Increase in Financial Assets		1,558,948	6,502,307
Change in Liabilities			
Current:			
Accounts payable and accruals		183,163	2,624,672
Deferred revenues		170,528	(53,585)
Deferred provincial grant revenue		1,113,690	(737,187)
Due to Province of Alberta		463,643	3,741,266
Current portion of long term loan		(193,349)	(1,038,243)
NY .		1,737,675	4,536,923
Non-current:		(1.000.001)	(5.005.100)
Long term loan		(1,833,931)	(7,925,123)
Provision for gravel pit reclamation		(160,000)	(100,000)
Increase in Liabilities		(256,256)	(3,488,200)
Net increase in net financial assets		1,302,692	3,014,107
Net financial assets at the beginning of year		53,543,374	50,529,267
Net financial assets at end of year	\$ <u></u>	54,846,066 \$	53,543,374

### SPECIAL AREAS TRUST ACCOUNT

### SUPPLEMENTARY UNRESTRICTED ACCUMULATED SURPLUS INFORMATION SCHEDULE FOR THE YEAR ENDED DECEMBER 31, 2010

•				Schedule 4
		2010	)	2009
	BUDGET (Note 13)		ACTUAL	<u>ACTUAL</u>
Equity in capital assets at beginning of year		\$_	148,423,833 \$	139,184,242
Add purchase of capital assets:				
Road infrastructure	~		7,849,551	8,431,111
Water and sanitation services	6,049,000		3,726,346	1,306,049
Transportation services	3,550,850		2,910,391	2,890,464
Protective services	1,515,000		582,937	1,000,025
Administrative services	264,423		196,433	115,495
Recreation and cultural services	290,000		140,204	142,857
Agriculture and community	. '		,	- /=,55 /
pasture services	90,250		106,853	298,250
	11,759,523	. <u> </u>	15,512,715	14,184,251
Annual amortization of capital assets		•	(4,962,411)	(4,635,409)
Disposal of capital assets		•	(223,732)	(309,251)
Equity in capital assets at end of year (Note 11	l, <b>12</b> )	\$ _	158,750,405 \$	148,423,833
Equity in inventories at beginning of year		\$	5,155,042 \$	5,435,803
Add purchases and other inventory costs			3,695,428	2,659,541
Deduct requisitions			(3,480,606)	(2,940,302)
Equity in inventory at end of year (Note 11, 12	2)	\$ _	5,369,864 \$	5,155,042
Accumulated operational surplus at beginning	of vear	\$	9,410,558 \$	7,108,878
Surplus for the year	, or year	Ψ	11,844,086	11,972,937
Change in Non-Financial Assets			(10,541,394)	(8,958,830)
			10,713,250	10,122,985
Transfers to internally restricted reserves			(627,884)	(712,427)
Accumulated operational surplus at end of year	r (Note 12)	\$ <u>_</u>	10,085,366 \$	9,410,558
Internally restricted accumulated surplusses		\$	44,132,816 \$	43,420,389
at beginning of year		Ψ	11,102,010 φ	TJ,T∠U,J07
Tax Recovery Land Sales - Transfers from ope	rations		627,884	712 427
Internally restricted accumulated surplusses		-	027,004	712,427
at end of year (Note 12)	1	\$	44,760,700 \$	44,132,816
		\$ <u> </u>	218,966,335 \$	207,122,249